

# BEYTON PARISH COUNCIL

## RESERVES POLICY

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### Introduction

Beyton Parish Council (BPC) is required to maintain adequate financial reserve to meet the needs of the organization. The purpose of this policy is to set how BPC will determine and review the level of reserves.

Sections 32 and 43 of the Local Government Financial Act 1992 require local authorities to have regards to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement. However, there is no specified minimum level of reserves that an authority should hold and it is the responsibility of the Responsible Financial Officer to advise BPC about the level of reserves and to ensure that there are procedures for their establishment and use.

### Types of Reserves

Reserves can be categorised as general or earmarked. General Reserves are funds which do not have any restrictions as to their use. These reserves can be used to smooth the impact of uneven cash flows, offset budget requirements if necessary or can be held in case of unexpected events or emergencies. Earmarked reserves can be held for several reasons:

- Renewals – to enable services to plan and finance an effective program of equipment replacement and planned maintenance. These reserves are a mechanism to smooth expenditure so that a sensible replacement program can be achieved without the need to vary budgets.
- Carry forward of underspend – some services commit expenditure to projects this is a mechanism to carry forward these resources.
- Other earmarked reserves may be set up from time to time to meet known or predicted liabilities and may include an insurance reserve to enable BPC to meet the excesses of claims not covered by insurance.

## **General and Earmarked Reserves**

The level of general reserves is a matter of judgement and so this policy does not attempt to prescribe a blanket level. The primary means of building general reserves will be through an allocation from the annual budget. This will be in addition to any amounts needed to replenish reserves that have been consumed in the previous year.

Setting the level of general reserves is one of several related decisions in the formulation of the medium term financial strategy and the annual budget. BPC must build and maintain sufficient working balances to cover the key risks it faces, as expressed in its financial risk assessment.

If in extreme circumstances general reserves were exhausted due to major unforeseen spending pressures within a particular financial year, BPC would be able to draw down from its earmarked reserves to provide short-term resources.

Even at times when extreme pressure is put on BPC finances, BPC must keep a minimum balance sufficient to pay one month's salaries to staff in general reserves at all times.

## **Earmarked Reserves**

Earmarked reserves will be established on a "needs" basis, in line with anticipated requirements.

Any decision to set up a reserve must be given by BPC. Expenditure from reserves can only be authorised by BPC.

Reserves should not be held to fund ongoing expenditure. This would be unsustainable as, at some point, the reserves would be exhausted. To the extent that reserves are used to meet short term funding gaps, they must be replenished in the following year. However, earmarked reserves that have been used to meet a specific liability would not need to be replenished, having served the purpose for which they were originally established.

All earmarked reserves are recorded on a central schedule by the Responsible Financial Officer which lists the various earmarked reserves and the purpose for which they are held.

Reviewing BPC 's Financial Risk Assessment is part of the budgeting and year end accounting procedures and identifies planned and unplanned expenditure items and thereby indicates an appropriate level of Reserves.

## **Current Levels of Financial Reserves**

The level of financial reserves held by BPC will be agreed but will not be less than 50% nor greater than 100% of the annual precepted figure i.e. to fully cover approximately 6-12 months of contracted expenditure.